NECPUC Annual Symposium June 15-18, 2014

Governors' Infrastructure Initiative

James Daly Vice President Energy Supply Northeast Utilities June 16th, 2014







Northeast Utilities





We have multiple challenges facing our region

- Shift to natural gas for heating and power generation without additions to gas infrastructure
- Imminent retirement of generation capacity
- Aggressive carbon reduction goals coupled with increasing intermittent generation

Significant Increase in Natural Gas Generation





Annual Energy Output



Future Outlook Shows Increasing Reliance on Natural Gas





Upcoming Retirements

Announced (4,100 MW)

- Salem Harbor Station (749 MW)
 4 units (coal & oil)
- Norwalk Harbor Station (342 MW)
 3 units (oil)
- Brayton Point Station (1,535 MW)
 4 units (coal & oil)
- Vermont Yankee Station (604 MW)
 - 1 unit (nuclear)

Potential

• Up to **8,000 MW** at risk of retirement

New Generation Projection

Fuel Type	Capacity (MW)
Biomass/Wood Waste	138
Hydro	62
Landfill Gas	0
Natural Gas	1,847
Natural Gas/Oil	2,497
Oil	245
Solar	16
Wind	2,110
Total	6,915

Energy Prices Are Escalating





- All of these challenges are pressuring customers' energy bills
- Gas pipeline constraints have added over \$3 billion to our electric bills this winter

Winter Season Wholesale Electricity Costs December – March (\$Billions, ISO-NE Region)



Infrastructure Deficiency Driving Retail Kates Higher



- Price increases despite abundant nearby natural gas and hydro
- Liquidity reduced due to suppliers leaving New England market
- Failed auctions for retail supply, moving to Day Ahead markets in MA for C&I
- Energy rates set to double over next few years



* - 2018 prices are an estimate using actual price for generation capacity and current market rates for energy

Solving These Challenges





- We are working with NESCOE to promote the development of:
 - Electric transmission to achieve greenhouse emission goals
 - Natural gas infrastructure to address power market disruptions
- We support the use of an ISO tariff to expedite construction of electric and gas infrastructure
 - Precedent exists to lean on our regulated utilities to address energy policy objectives
 - Electric Distribution Companies proposal to NESCOE for EDC's to contract for gas transportation capacity

Electric Distribution Company (EDC) Model





